#### **Aerospace Strategic Study Centre**

"Safety Through Education and Research"





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**Director Aerospace Strategic Study Centre** 







#### Dakota DC-3 Rand Airport South Africa













# **Training**

















# **Training**





















Are existing prescriptions evidence based?

### **JAR-FCL Mandatory Items**

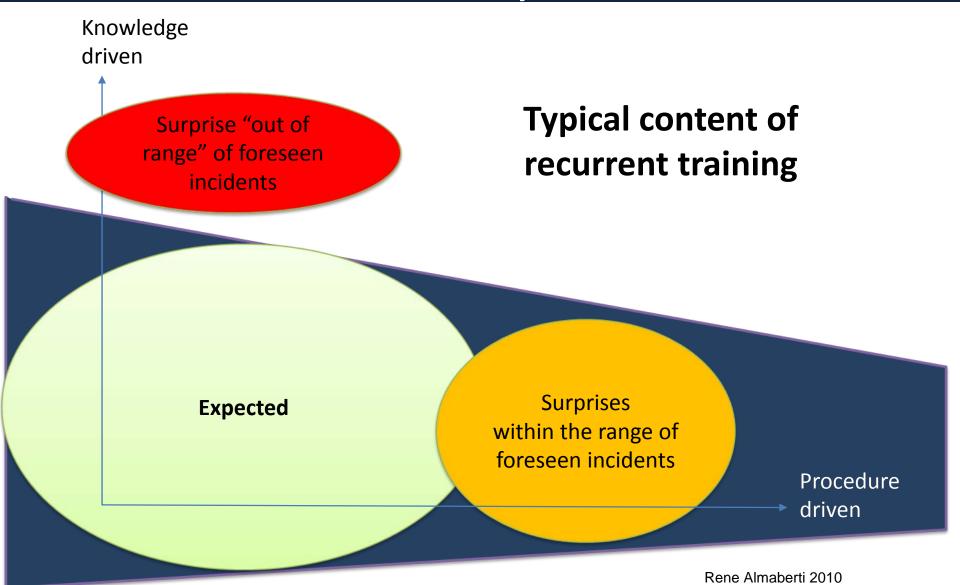
- >Flight Preparation
- ➤ Before take-off checklist
- ➤ Engine failure between V1 and V2
- ➤ Rejected take-off before reaching V1
- ➤ Instrument departure and arrival procedures
- ➤ Engine-out Precision Approach to minima
- ➤ NDB/VOR/LOC approach to MDA
- ➤ Go-Around engine-out
- >Landing critical engine inoperative



## The Problem

- Regulatory prescriptions for flight crew member training and checking are based on events, <u>some of which</u> are improbable in aeroplanes designed to meet modern standards
- Training programmes are consequently saturated with items that may not necessarily mitigate the real risks, or enhance the safety of modern air transport operations
- Actual events in modern aircraft indicate some new & quite different risks

# Resilience: Coping with the unexpected in unstable systems





Is our training as good as it can be?

Is this a risk?





## **EBT Project Objective**

Develop a new paradigm for competency based training and evaluation of airline pilots based on evidence



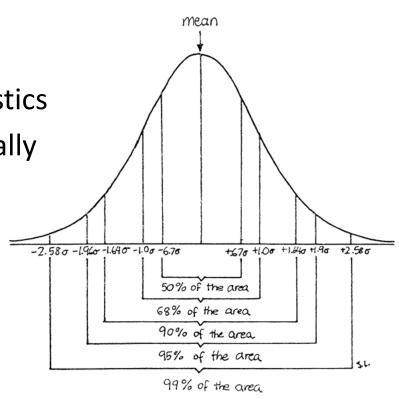


#### Data can mislead

Risk management based on statistics

 "We should train for the statistically likely..."?

- We can anticipate 95% of events
- The BIG problem is the other 5%







#### Some Issues "Black Swans"

- The majority of data are reactive
- Accidents are difficult to predict
- Pilot behaviour is difficult to predict

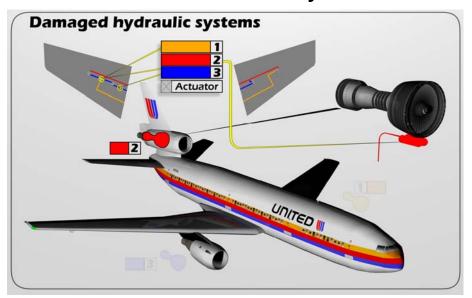


When people and complex systems interact, there will always be an infinite number of possible outcomes



Sioux City – "Black Swan"

If every failure can be predicted – we can design them out of the system!





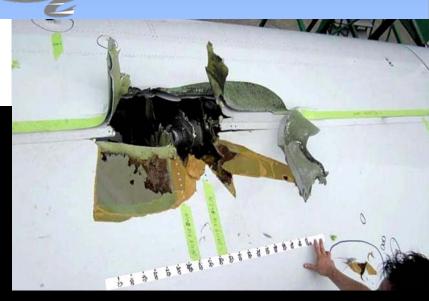




#### QF 32 A380 "Black Swan"

"The pilots were inundated with 54 computer messages alerting them of system failures or impending failures" during the two-hour airborne drama with more than 450 passengers aboard, said Capt Richard Woodward of the Australian and International Pilots Association





#### Capt Woodward said

"I don't think any crew in the world would have been trained to deal with the amount of different issues this crew faced"

www.news.com.au/travel/qantas



#### **Evidence**

LOSA



- AQP (Advanced Qualification Program) ATQP
- Accidents & Serious Incidents
- Flight Data Monitoring (FOQA, FDA, FODA etc.)
- STEADES





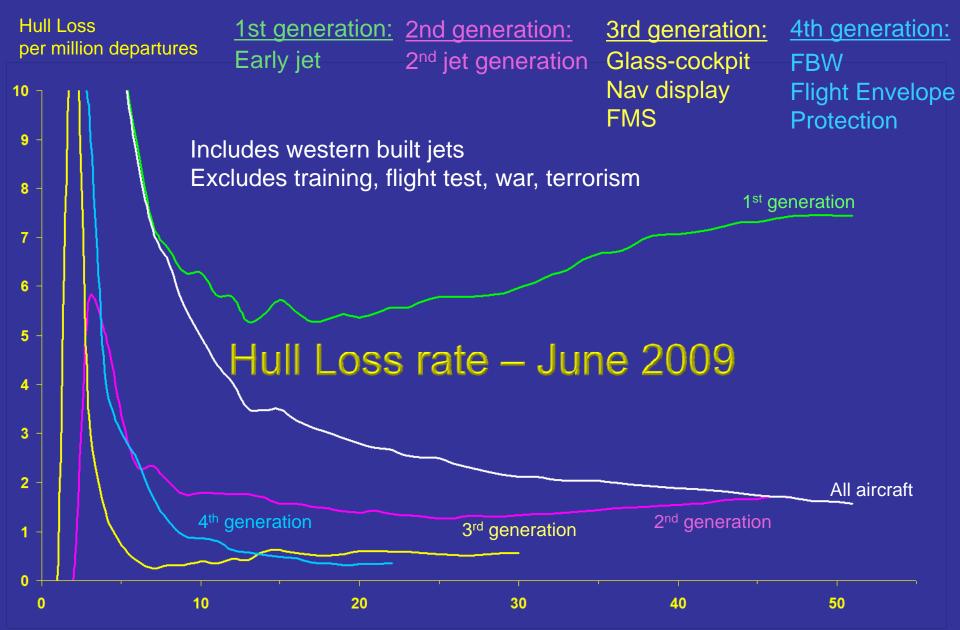
#### Statistics are split into four generations of aircraft:

1st generation = early jet airplanes Comet\*, Caravelle\*, CV880\*, CV990\*, B707, B720\*, DC8, Trident\*, VC10\* •No longer in commercial service

**2nd generation** = 2nd jet generation A300, BAC111, B727,B737-100/200, B747-1/2/3, DC9, DC10, F28, L1011, Mercure

**3rd generation** = glass cockpit / FMS equipped A/C A310/A300-600, B737-300/400/500, B737-600/700/800 (NG), B757, B767, B747-400, B717, BAE 146, MD11, MD80, MD90, F70, F100

**4th generation** = fly-by-wire, flight envelope protected airplanes A318/A319/A320/A321, A330, A340-200/300, A340-500/600, B777, A380



**Years Of Operation** 



Repetitive and foreseeable

Historical Evidence

What we know



Reinforce application of the same skills to manage the foreseen and unforeseen

Unique and unforeseeable

No evidence

What we don't know

Phew... glad that's over for another 6 months

## **Training**

What does the present system of recurrent training & check rides achieve?



That
wonderful
post – check
feeling!!!

Comfort?
Complacency?
Safety?



**EBT Working Group** 



OANTAS

























A STAR ALLIANCE MEMBER







GULF AIR

















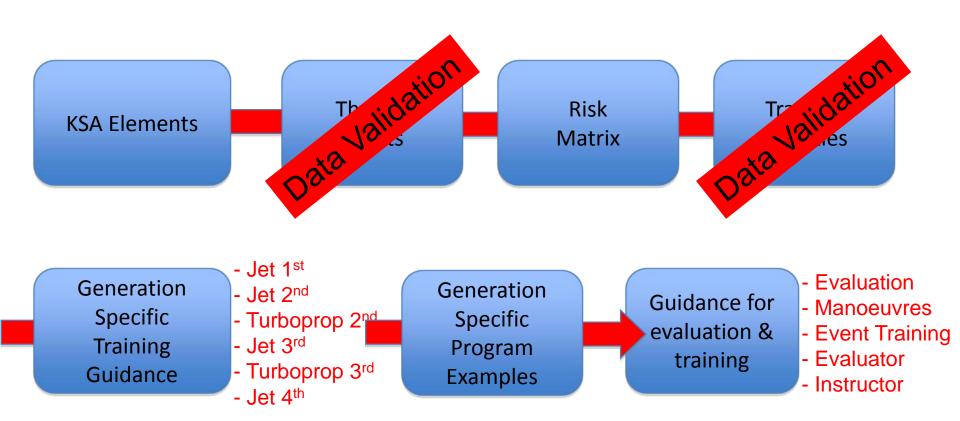












#### **EBT Development Process**



#### EBT Recurrent Phase

- Evaluation
- Manoeuvres Proficiency Training
- Event Management Training

**Evaluation** Training to Competency



#### **Regulatory Activity**

#### Active Participation in ITQI and EBT













#### Ongoing discussions - proof of concept activity



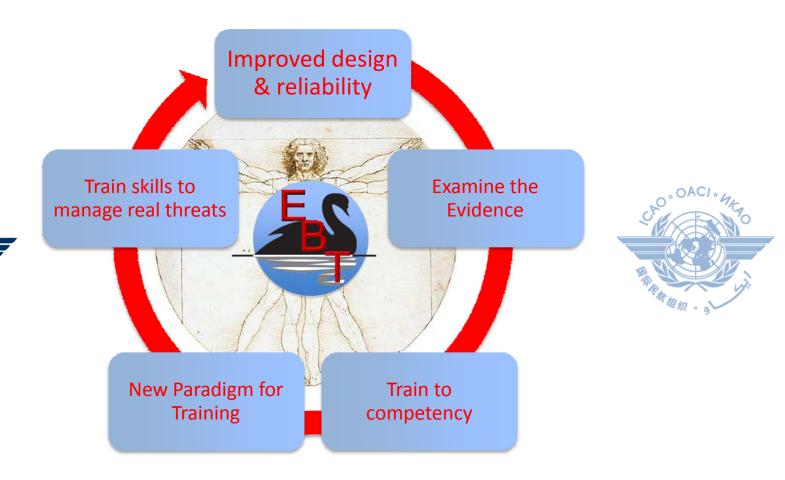




## **Proof of Concept Phase**

- Adoption of EBT principles Step 1 (existing rules)
- Airbus, Boeing, FAA, EASA, ICAO, IATA support to develop specific EBT programmes
- Data fed to validate EBT
- Airline partners
  - Emirates
  - Qantas
  - Cathay Pacific
  - Dragonair
  - British Airways







"When anyone asks me how I can best describe my experience in nearly forty years at sea, I merely say, uneventful".

"Of course there have been winter gales, and storms and fog and the like. But in all my experience, I have never been in any accident or incident of any sort worth speaking about"

"I have never been wrecked nor was I ever in any predicament that threatened to end in disaster of any sort."



Edward John Smith, 1907, Captain of the RMS Titanic

# DOES OUR CURRENT TRAINING ADDRESS CURRENT RISKS?

# Aerospace Strategic Study Centre "Safety Through Education and Research"



# Thank You

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